

Impressions

For Private Circulation only

Theme of this
Bulletin:

**Nirbhau- Nirvair
(No Fear - No Hate)**

No. 25/53 – August 2025
(Monthly e-Bulletin)
www.nevedac.com



Editor
Dr VJS Vohra



Disability leads to Ability of Super Humans

**Fear never builds future, But FAITH
and Creating HOPE in the World does**



**This e-Bulletin is
dedicated to
Colonel DS Vohra**

From the Editor's Desk

Visit of three Rotary International Presidents together

In 1947, when India was taking its first step as a free nation, a young Army officer — **Colonel DS Vohra** — took on a mission unlike any other. Amidst the challenges of Partition and post-war injuries, he established the first-of-its-kind **Artificial Limb Centre** in Pune, **under the Ministry of Defence, Government of India, bringing hope and mobility to countless amputees**, after World War in 1945, to assess the situation, especially with regard to the rehabilitation and fitment of artificial limbs to the disabled soldiers.

In 1973, **Dr. VJS Vohra**, then a young man in Chandigarh, joined his father, Colonel Vohra, in extending this mission by helping set up Nevedac Prosthetic Centre in the city. From that day until today — spanning over **52 years** — Dr. Vohra has been dedicated to serving people with disabilities, restoring not only to their empowerment, but also their dignity and confidence - **Carrying Forward a Legacy of Restoring Mobility**.

A senior prosthetic clinician, certified by Rehabilitation Council of India, Honorary Prosthetic Adviser to Governments of Punjab, Haryana, Chandigarh UT and Himachal Pradesh, Dr. Vohra's professional work has touched thousands of lives. His Nevedac Prosthetic Clinic has been a safe haven for patients of all ages — including accident victims and soldiers injured in the line of duty. Despite facing personal and professional challenges, financial losses due to no fault of his, and often little or no support, Dr. Vohra's commitment has never wavered. Guided by values of **forgiveness, service, and humility**, he continues to treat each patient as family.

At 77, he still works tirelessly - supported by his wife Indu, daughter Ita, twin granddaughters Ananya and Anushka — not for fame or fortune, but for the quiet satisfaction of seeing someone take their first confident step on a new prosthetic limb.

Dr. Vohra's message is simple: **"Mobility is freedom**. If I can give that freedom to even one person a day, my work is worth it."



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A Memorable Rotary Moment: Visit of three Rotary International Presidents

As Dr Vohra looks back on his **29 years as a proud Rotarian**, one day that stands out vividly is **10th January 1998** - a day of pride and joy for him and his father. On this occasion, then **Rotary International President (1997–98) Glen Kinross**, accompanied by the **gracious World First Lady of Rotary, Heather Kinross**, visited Nevedac Prosthetic Centre.



Col DS Vohra and Dr VJS Vohra gave floral welcome to RI President Glen Kinross, First Lady Heather Kinross, Past RI President (1978–79) Clem Renouf and Past RI President (1991–92) Rajendra K. Saboo

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..... Continued from page 1 ----- **Visit of three Rotary International Presidents together**

What made the event truly historic was the rare and inspiring presence of **three Rotary International Presidents together** - Sir Clem Renouf (1978–79), Rajendra K. Saboo (1991–92), and Glen Kinross (1997–98). To have such towering figures of Rotary under one roof, in Dr Vohra's Clinic, was an unforgettable honor.

The gathering was graced by a large number of Rotarians from across the world, along with members of **Rotary International District 3080** and the **Rotarians of Chandigarh**, who came together in fellowship to mark this special occasion.

In a deeply moving moment, RI President Glen Kinross personally distributed **artificial limbs, tricycles, and wheelchairs** to persons with disabilities. The smiles of gratitude and dignity on their faces reflected the very essence of Rotary's motto - "**Service Above Self.**"

This day remains etched in Dr Vohra's heart, not only as a milestone in his Rotary journey but also as a reminder of the collective power of compassion and service that Rotary continues to embody.



RI President 1997-98 Glen Kinross, PRIP Sir Clem Renouf and PRIP Rajendra K. Saboo gave their remarks on the visitor's book of Nevedac Prosthetic Centre. Looking on are Col DS Vohra and Dr VJS Vohra

Visitor's Book		
Date	Visitor's Name and Address	Remarks
10-1-98	Glen Kinross President RI 1997-98 Seather Kinross, Brisbane, Australia	It's good work. Keep it up. You are improving the lives of people!
10-1-98	Clem Renouf, Brisbane, Australia Sir Clem Renouf, Queensland, Australia RAJENDRA K. SABOO, President Rotary International 1991-92	I am very happy to be among the members of this wonderful project - Rotary Club of Chandigarh. An outstanding human compassion activity. Must come again. Rajendra Saboo

Re-produced below:

Visitor's Book		
Date	Visitor's Name and Address	Remarks
10-1-98	Glen Kinross RI President 1997-98	It's good work. Keep it up. You are improving the lives of people.
10-1-98	Clem Renouf RI President 1978-79	Your great work. Congratulations! Thankyou for showing us this wonderful project - Rotary - Thankyou.
	Rajindra K. Saboo RI President 1991-92	An outstanding human compassion activity. Must come again.

A Visionary Pioneer in Prosthetics - Orthotics



This monthly e-bulletin 'Impressions' is humbly dedicated to the memory of **Colonel DS Vohra**, a visionary pioneer in prosthetics - Orthotics, the **Founder of the Ministry of Defense Artificial Limb Centre, Pune**, and **Founder of Nevedac Prosthetic Centre, Chandigarh**. Col Vohra laid the foundation for a lifelong mission of restoring mobility and dignity to the disabled.

Carrying forward this noble legacy, Dr. VJS Vohra, his son, serves as the **Founder & CEO of Nevedac Prosthetic Clinic** and is the **Co-Founder of Nevedac Prosthetic Centre**. With over five decades of dedicated service, Dr. Vohra upholds the values of compassion, excellence, and innovation in prosthetic care.

Dr. VJS Vohra is also honored to serve as the **Honorary Prosthetic Adviser** to the Governments of Punjab, Haryana, Chandigarh UT and Himachal Pradesh, and continuing a legacy rooted deeply in service to the nation and its people with disabilities.

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Artificial Limbs & Orthotics
Rehabilitation Council of India
Certified Prosthetic Orthotic Professional
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We ensure our enduring commitment to empowering the lives of Persons with Disabilities

India needs friends to turn the tide

The Tribune Jul 18, 2025



Gurbachan Jagat
former Governor, Manipur
and ex-DGP, J&K

Is the Kashmir issue ‘resolved’? The transition from the brink of an all-out war to this moment of peace and quiet has been sudden. Two nuclear powers moved from bombing each other, deploying drones, fighter jets and navies, and mobilising army formations to an abrupt ceasefire and mutual claims of victory.

To the uninformed, the skirmish would be bewildering, given the initial scope and scale followed by the sudden cessation — were both sides just testing new weapons and casing each other out? To any old hand, it’s another scene from an old play with a louder chorus. Since Independence, we have fought four wars and have had numerous skirmishes with Pakistan. The Partition was on communal lines, and that bloody conflagration has been the bedrock of hatred on which much of the subsequent conflicts have been based.

Jammu & Kashmir is the only Muslim-majority state-turned-UT in India, and Pakistan desires Kashmir. The fact that along with Pakistan-occupied Kashmir (PoK), it is located strategically at the confluence of four nations (Afghanistan, Pakistan, China and India) makes it even more desirable.

The Chinese Belt and Road Initiative (BRI), often referred to as the new Silk Road, has the China - Pakistan Economic Corridor as its fulcrum, connecting Xinjiang to Gwadar through PoK. This corridor opens Central Asian countries and onwards to Europe through direct land routes for Chinese trade. It furthermore connects China to the Middle East with a much shorter sea route through Gwadar. Chinese contracts and investments in the BRI totalled \$124 billion with over 176 deals in the first six months of this year, bringing the total investment in this initiative to \$1.3 trillion. The highest investments have been in Africa and Central Asia (Financial Times, July 17).

No wonder the Chinese have repeatedly declared their unequivocal support to the Pakistani state. We witnessed this friendship during the recent confrontation. Chinese-made fighter planes, missiles, communication and surveillance satellites and security systems were reportedly used.

To those sections of the media and intelligentsia referring to Pakistan as a bankrupt state and a pushover — welcome to the real world of geopolitics. Pakistan is like those business firms which are in Chapter 11 (Bankruptcy Code) but know how to market themselves to potential suitors while juggling their debtors and gaming the system — they do it well.

The scale of armed conflict has escalated from artillery duels to far more complex theatres of war. Now, there is no longer the odd headline about an exchange of fire in Poonch and Rajouri and the ebb and flow of its intensity. The new era of warfare features drones, satellites, guided missiles and what not. The ramifications will not be limited to remote border regions but will be felt across the whole nation — we must be ready for this.

The Ministry of External Affairs (MEA) put its annual report on its website on July 11. The report said India would not compromise on issues relating to national security and would take firm and decisive steps to deal with all attempts to undermine its security and territorial integrity. However, Pakistan’s attitude has not changed even after the recent deterrent action.

The tone and tenor of its Army Chief, Field Marshal Asim Munir, has become more belligerent, and he repeatedly describes Kashmir as Pakistan’s jugular vein. He has been encouraged by US President Donald Trump, who hosted him for lunch at the White House. The Pakistan Air Force Chief was invited to the Pentagon, where he conferred with the top brass of the US Air Force. The American President has also tried to hyphenate India and Pakistan while claiming credit for the ceasefire (which was purely a bilateral affair between the DGMOs of India and Pakistan).

On the economic front, the World Bank and the IMF, nudged by the US, have approved loans for Pakistan. The Financial Action Task Force has also let Pakistan off the hook by not including it on the defaulters’ list. In the face of these developments, Prime Minister Narendra Modi has made our stand clear. There is no ambiguity about it that India’s policy stance has been revised and every act of terror would be considered an act of war and will be dealt with as such.

Where do we go from here in the light of the above discussion and the attitude of Pakistan and its friends? Further provocation is more than likely in Kashmir or elsewhere in India. Pakistan’s post-Partition hangover and the multiple losses it has suffered in the four wars, along with its vested interests, commits it to carry on trying to acquire Kashmir.

Earlier, it was through aiding and abetting terrorism, which was a methodology well learned and developed by the ISI while assisting the US in building the Afghan Taliban. The ISI used it to try and tie up Indian resources in a shadow war, hit morale, keep the issue alive and deliver defeat through a thousand cuts.

So, what happens when the next Pahalgam or its equivalent occurs? Will it be a full-scale war, as declared? Will it be a similar limited skirmish? Will we get played by mischievous elements hoping to profit from conflict? It is a given that in view of the changed policy, we will have to always maintain a high level of readiness in all important theatres. We will have to ensure that our Army meets the optimum requirement standards in terms of manpower, firepower, surveillance systems, technology, etc as we climb this ladder of escalation.

The Chief of Air Staff, Air Chief Marshal AP Singh, has been complaining from the day he took over that he does not have even the sanctioned strength of squadrons. He has also argued that indigenous production is lackadaisical, and we have to buy ‘off the counter’ as time is of the essence. The Navy appears to be better off, but constant upgrades are necessary.

Even the Chief of Defence Staff (CDS), Gen Anil Chauhan, has stated that India cannot win modern wars with outdated weapons. He has underscored the need to adopt future-ready technology, primarily through indigenous development. Policies must be built on equipment platforms available and those to be procured.

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Running Sardar Fauja Singh and Sardarni Man Kaur lived over 100 years

Author



Maj General Krishan Chauhan
Retired Army Medical Corps
[Former Additional Director General, AMC](#)

Admission. I have never met or interacted by any means with either Fauja Singh or Man Kaur. What I have written about these two illustrious human beings, is from what I have been reading on newspapers and various articles on the internet. Please comment and let me know if something is factually incorrect in my blog. Recently, the passing away of elite athlete Fauja Singh in a *hit and run* case made headline. He was called the ‘Turbaned Tornado’, because he refused to run without his turban. The 116 years old was eternally young. Full of energy to the last day, unfortunately, left for the heavenly aboard on a road. A person who had run thousands of kilo meters, training for marathons, on the road was hit by a rashly driven car. Irony of fate!

Man Kaur also lived past the century mark. Called, the Running *dadi* she, however, ran in short races, past 100, she also won a medal in Javelin throw event. What strength! She, however, died at the age of 104 due to Gall bladder cancer. Like Fauja Singh, Man Kaur was a Sikh and both spoke in Punjabi language. Both were brought up in Punjab. Both ate simple, home cooked Punjabi meals- both were *vegetarian*. Both abstained from *liquor and tobacco*. Both were simple, uneducated folks but had strong religious beliefs and family ties. Both took up to championship running very late in life. Their attitude was simple, *never give up*. But both had different reasons for running.

What Made them Run? Fauja Singh. As per reports, he couldn’t walk till he was 5 years old. Even after that, for next 10 years, he could not run or even walk fast because of his thin, spindly legs. He was teasingly called as *danda* or stick (thin). He started running as a young man but gave up this habit at the time of partition. His actual running career started at the age of 79. This was, after a series of tragedies in the family. His wife and a daughter died in quick succession followed by the demise of his 5th son in 1994. Thereafter, he migrated to UK. Here, he was encouraged to run after seeing many fit senior citizens.

Man Kaur. Man Kaur took up to running at an age even later than Fauja Singh- 93 years. In an interview to The Times of India correspondent she said that, “I realised that I am missing some things in life, and it was time to realize my potential. My son, who is an athlete, is my coach. I derive my inspiration from him.”

What did the two gain from running? The two gained **very long lives** with these common benefits: **Fame, awards and money.** Discovered a **passion in life**, even if was quite late. **Improved bodily health** by physical training almost all days of the week. Man Kaur **kept lifestyle diseases away** for over a century. Fauja Singh remained **physically and mentally healthy** till his accidental death. Improved their cognition. **Learning new skills** and trying new equipment. They interacted with athletes, coaches, journalists and other people who were culturally different and whose language they didn’t understand. Their mental horizon kept broadening. Memory. Both **had good memory** till their death. **No evidence of Dementia/Alzheimer’s disease.** **Travelling to new places abroad and seeing places** which were so different than native Punjab.

Fauja Singh, running long distances over 3 to 6 hours, made him forget his family’s losses. It gave him a **new perspective for living**. Most people at the age when tragedies struck, become loners and fall into depression and early death.

What health benefits can seniors get by doing vigorous or even moderate exercises? Strength. **The entire body gets strong.** Bones and joints. **Lesser chances of bone density loss, joint pains or arthritis.** There is no evidence that runner’s/ brisk walker’s knees damage, in fact, it is the other way round. **Muscle loss due to old age stops.** Chance of **fractures are much less** as compared to those who do not indulge in such activities. This is because of better sense and muscle strength leading to better balance. Even being overweight in Indians is a risk factor for many diseases - Diabetes, hypertension, liver diseases etc. Regular vigorous or even moderate exercise (with a balanced diet) **ensures that the seniors will not gain weight.** **Longer and better-quality sleep** is noted in those who put in longer hours of physical activities. Fauja Singh had told CNN that he slept at least 8 hours every night. Those who remain physically active have **much lesser chances of memory loss** due to **better blood circulation in brain**. Repetitive exercise like running/ brisk walking get **benefits similar to meditation**. Exercise **calms the body**, helps **management stress**. Social interactions More chances of meeting new people and **enlarging their social circle.** **The immune system gets a boost** due to physical activities should be on daily basis. **Physical activities of any kind**, not just running or brisk walking, **are good for our health.** Sports, cycling, trekking, dancing, swimming, playing with grandchildren, gardening or any activity which makes us sweat are equally good.

CAUTION. Seniors must first get a medical exam and recommendation for the amount of exercise. One needs to start small and incrementally increase the level and duration of activities. Getting adequate benefits may take 2 to 3 months. There is no reason for hurry. A balanced diet with adequate protein and vitamins is necessary.

Preliminary research (in progress) has shown that a person ages rapidly in the mid 40s and then again in the mid 60s. It is necessary to take special care of the body with physical activities and balanced diet. Those who cross their mid 60s without any major diseases have a fair chance of getting into their 90s. Those who follow the basic principles of Fauja Singh and Man Kaur may even become centurions.



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Worry less about tariffs

Leave room for trade rivalry between allies

Published 1 Aug 2025 - [Interpreter](#)

By



RN Prasher, IAS Retd

Donald Trump's tariff policies have been said to be hurting alliances, even as large and diverse as NATO. Yet, there is no reason that trade and strategic issues should necessarily be conflated. Alliances are focused on perceived enemies; trade is based on competitive interests. Competitors are not enemies, though the converse may be true most of the time. Huge mistakes have been made due to perceiving a strategic enemy as a mere competitor and allies as rivals only because of competition.

China, clearly a [strategic threat to democracies](#), had for too long been seen mainly through the lens of trade and democracies have suffered as a consequence. Democracies hurt themselves more by treating allies' trade rivalry as an indication of a strategic threat.

We have [heard the talk](#) of the European Union turning towards China as a result of Trump tariffs. The Free Trade Agreement signed by India with the United Kingdom is being touted by some as a response to Trump's tariffs forgetting the fact that negotiations between the two countries for this purpose had been going on for a long time.

The difficult negotiations had comical interludes; when pressure built up, the negotiators had a joint [yoga session](#) in the corridor outside the room. This could happen only among democracies, while negotiations with China have always been curt and [frosty](#). Trade between two democracies may create economic disadvantages for some other democracies and may require policy adjustments on their part. But that competition does not transform them into strategic threats to each other. In fact, trade between allies, even if the advantage may be differential among them, ends up strengthening their strategic security against nations inimical to democracies.

All international trade [creates dependence](#) relating to raw materials, technology, labour force, logistics and consumption. By focusing on advantages of trade with strategic rivals while ignoring national security issues, most of the democracies have become dependent on some totalitarian regimes. Given the choice, would democracies prefer to be dependent on these cruel dictatorships or would they rather be dependent on other democracies?

Many [studies](#) and even common observation shows that democracies are less likely to go to war against each other to settle mutual disputes as compared to the scenario where at least one of the parties to the dispute is undemocratic. This idea christened the "Democratic Peace Theory" has an interesting corollary. Even when democracies have violent conflict, "[the degree to which a regime is democratic is inversely correlated with the severity of its wars](#)".

The conclusion is simple and straightforward; democracies can indulge in trade wars when their national economic interests clash with one another. They can impose trade restrictions or tariffs, agree on selective preferences, or use quality restrictions and prohibitions based on moral baggage; one nation may be comfortable with a particular drug use while another may classify it as a crime. They may have differences in labour welfare and environmental issues stemming from their widely different socio-economic environments and income levels. These differing perceptions will always come in the way of [treating all trading partners equally](#). Between democracies, however, these differences are not likely to create national security threats.

The biggest advantage of trade between democracies as compared to trade with undemocratic countries comes from the fact that the distinction between civilian use and dual use is [vanishing fast](#). Between democracies, if trade in dual use technologies and products strengthens the military of one, it directly or indirectly strengthens all democracies against rival totalitarian regimes. If trade between the United States and other NATO countries strengthens the military capability of either or both, it strengthens both. There should be no hesitation in trading dual use goods between the United States, Australia, New Zealand, United Kingdom, South Korea and Japan and even India; none of these countries are likely to have military conflict with fellow democracies nor are they likely to join hands with China to strengthen its attempts at hegemony. On the other hand, increased military strength of these democracies makes all the democracies safer against threats from the dragon.

It is time democracies, while engaging in trade with totalitarian regimes, factor in the cost of increasing threats from such regimes to the very idea of democracy. Simultaneously, it is also time that it is recognised that trade rivalries between democracies do not make them strategic rivals.

..... Continued from page 3 - **India needs friends to turn the tide**

As India grows and tries to find its place at the global high table, so do the powers which feel threatened by us — it is the way of things. We must be very watchful on the diplomatic front. We cannot always act unilaterally, and we need friends and allies. During the recent conflict, we did not receive support from our neighbours or any of the major world powers. Pakistan had solid backing of China and Türkiye.

We will have to take a deep dive into our foreign policy and not listen to MEA's platitudes; this requires work at the highest political and bureaucratic levels. The matter brooks no delay, and we must decide on the interim and long-term measures. We must understand the enemy, or rather, enemies, their friends and their capabilities. We must accept that in this matter, we are virtually alone at the moment, and it would be difficult to face this humongous task without friends and adequate resources for our armed forces.

Chandigarh's Raja turns 91

Lives by open hand legacy

By Yojana Yadav, Chandigarh – Hindustan Times | Published on: Aug 11, 2025

One of the city's earliest settlers, Rajendra K Saboo, who turns 91 today, reflects on a life well-lived and shares his wealth of wisdom.



One of the earliest settlers, Saboo, who turns 91 today (August 11), has lived by his Rotary International presidency theme of 'Look beyond yourself' since he held the post over three decades ago in a city envisioned for upholding the value of giving and reaching out with an open hand. Awarded the Padma Shri in 2006 for philanthropy, particularly for polio eradication, Saboo shared his thoughts of a life well-lived, starting with empathy. "In any interaction, put yourself in the other person's shoes. If you can do so, your judgment of people and situations will be on point. This ability should be your conduct when dealing with family, employees, business partners or even

strangers. Once you place yourself in the other's position, not only will you appreciate their point of view but also come to the right conclusion."

This too shall pass

Second, he advises remembering four words in happiness and grief: This too shall pass. "Everyone goes through difficult situations but you should have the ability to get over them. In euphoria, remind yourself to stay balanced for it's not permanent either. Dwelling on the past is a drag and unpleasant thoughts of the future is fear. Keep learning and moving," he says.

Having seen almost a century of change, if there's one attribute that has remained unchanged, he says it's being a person of integrity and values. "With changing times, many believe ethics and morals are different, but I know that integrity is not being redefined and values are invaluable. Don't take shortcuts, they cause short-circuiting," says Saboo, sharing his third lesson with a smile as he enjoys his cup of coffee and favourite bar of chocolate.

Chase perfection, catch excellence

Having cut his teeth in business at Hindustan Motors, a Birla Group company, he is reminded of the 'parta' system of monitoring performance that taught him the importance of aiming for "optimum plus". "The parta formed the foundation of the Birla empire in business. In chasing perfection, one catches excellence," he says.

His fourth lesson is on handling success. "Success with humility is an ornament. It will continue to live in the perception of others long after you are gone. Success with arrogance is no success."

Saboo's tip for GenNext holds his fifth lesson: Respect relationships. "If you've made a mistake or hurt anyone, don't be afraid to say sorry even if the person is junior or younger to you. It's a sign of strength. Don't fail to say thank you and develop an attitude of gratitude. Respect begets respect," says the founder of the Bhavan Vidyalaya chain of schools in the tricity.

Saboo acknowledges the pivotal role played by his wife, Usha. "She is service-minded and the force behind my accomplishments. Otherwise, I had joined the Rotary Club in 1961 for networking and was set to climb the corporate ladder, but God opened another door," he says of a lifetime dedicated to community service.

While his autobiography, My Life's Journey, A Personal Memoir, was released by Justice SS Sodhi (retd) on his 90th birthday last year, he admits he is working on its second volume because there's so much more to share from a sharp memory. He credits his elder son, Yashovardhan, for encouraging him to pen down his experiences during the Covid pandemic.

Biggest Financial Frauds

reported in past 50 years (Part 2)

(Sourced and researched from information available online / internet)

Contributed by



Jagdeep S. Chopra

Chartered Accountant

(Forensic Investigation Audit)

ENRON: The Enron scandal was an [accounting scandal](#) sparked by American energy company [Enron Corporation](#) filing for bankruptcy after news of widespread internal fraud became public in October 2001, which led to the dissolution of its accounting firm, [Arthur Andersen](#), previously one of the [five largest](#) in the world. The [largest bankruptcy reorganization in U.S. history](#) at that time, Enron was cited as the biggest audit failure.

It was one of the largest corporate fraud cases of the 21st century and Enron was dubbed "America's Most Innovative Company" by Fortune magazine every year from 1996 to 2001.

Enron was formed in 1985 by [Kenneth Lay](#) after merging [Houston Natural Gas](#) and [Inter North](#), the former dot-com supernova made a fortune trading [natural gas](#) and other [commodities](#) and even rolled out its own digital commodity trading platform in 1999.

Several years after it was formed in 1985, when [Jeffrey Skilling](#) was hired, Lay developed a staff of executives that – by the use of accounting loopholes, the misuse of [mark-to-market accounting](#), [special purpose entities](#), and poor financial reporting – were able to hide billions of dollars in debt from failed

deals and projects. Chief Financial Officer [Andrew Fastow](#) and other executives misled Enron's board of directors and audit committee on high-risk accounting practices and pressured Arthur Andersen to ignore the Issues. In August 2000, Enron shares reached a high of \$90. But only a year later, Sherron Watkins, an Enron finance executive, warned CEO Ken Lay that a massive accounting scandal was brewing that could take down the entire company.

[Shareholders](#) filed a \$40 billion lawsuit, for which they were eventually partially compensated \$7.2 billion, after the company's stock price plummeted from a high of US\$90.75 per share in mid-1990s to less than \$1 by the end of November 2001.^[2]

The [Securities and Exchange Commission](#) (SEC) began an investigation, and rival Houston competitor [Dynegey](#) offered to purchase the company at a very low price. The deal failed, and on December 2, 2001, Enron filed for bankruptcy under the [United States Bankruptcy Code](#). Enron's \$63.4 billion in assets made it the largest corporate bankruptcy in U.S. history until the [WorldCom scandal](#) in following year.

Amid SEC inquiries into its finances, in November 2001, Enron admitted it overstated profits by nearly \$600 million. Within roughly two months, the company declared bankruptcy, and the Justice Department launched a criminal investigation into Enron. Before announcing the bankruptcy, Enron cut 4,000 jobs, and many ex-employees saw their pension plans drained.

Former CEO Jeffrey Skilling, former Chief Financial Officer Andy Fastow and other executives did prison time in the case, though all of them are free now. Lay was convicted on 10 felony counts in 2006, but he died of a heart attack before he could receive sentencing.

Arthur Andersen LLC was found guilty of illegally destroying documents relevant to the SEC investigation, which voided its license to audit public companies and effectively closed the firm. By the time [the ruling was overturned](#) at the [Supreme Court](#), Arthur Andersen had lost the majority of its customers and had ceased operating. Enron employees and shareholders received limited returns in lawsuits, and lost billions in pensions and stock prices.

As a consequence of the scandal, new regulations and legislation were enacted to expand the accuracy of financial reporting for public companies. One piece of legislation, the [Sarbanes-Oxley Act](#), increased penalties for destroying, altering, or fabricating records in federal investigations or for attempting to defraud shareholders. The act also increased the accountability of auditing firms to remain unbiased and independent of their clients.

Furniture Market Beckoned a Simultaneous Rehabilitation

By



Colonel JS Chandoak

My views have relevance to the Spirit of Rotary, which was founded in 1905, during the era Munshi Prem Chand enunciated his pragmatic thoughts. His reflections on the Society in general then and the present time.

"4" Decades old Furniture market located between Sectors 53 & 54, Chandigarh was demolished in "4" hours on 20 July 2025. No comment on the wonderful number "4". It is just a coincidence in this context. All concerned for execution of this task would perhaps pat their backs for the expeditious action. Fine. In the spirit of holistic development of Chandigarh, the Govt's action is laudable and admirable. Now some introspection. In our vibrant Democracy, the Government is not obliged only to collect taxes like the GST. Simultaneous rehabilitation of the affected shopkeepers is also the Govt's prerogative and duty.

It is also not necessary that a simultaneous rehabilitation should have been done only with the Judiciary's intervention. The High Court mentioned that the matter should be given a due consideration on humanitarian grounds. In this regard, in a lighter vein; perhaps, in some cases 'hearts' are taken for placement in lockers for safe custody and released only on superannuation.

Infrastructure for the new market in Sector 56 is planned to be completed by the end of October. As normally experienced, completion of the same beyond October may not be a surprise. Most importantly, completion of the 'Environment Clearance' formality from the Central Government may take considerable time. Wish the Govt could hold their horses say for "4" months or so or till completion of their own requisite actions and auction of plots and booths to the legitimate shopkeepers. Shifting of the market was a rightful decision, although delayed for various reasons. My keyword is SIMULTANEOUS Rehabilitation. Unfortunately, this action has resulted in avoidable unemployment of over 5000 experienced and skilled workers for an indefinite period. Overall motto ought to be "create new jobs and do not deplete the existing ones". Yes, overall holistic positive actions should not become counter-productive in any manner.

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Quit India Movement Day

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Quit India Movement Day is observed on August 8 to mark the launch of the Quit India Movement of 1942. It was initiated by Mahatma Gandhi which demanded the end of the British Rule in India. Gandhi gave a clarion call to “Do or Die” in his Quit India speech.

The anticipated theme for the Quit India Movement 2025 is “National Unity, Democracy and Civil Courage.” It was a call that resonated a spark to change the nation’s destiny. It was a decisive chapter in India’s struggle for independence. It united the people from various walks of life in the collective struggle for freedom. It was a decisive push that accelerated the oust of colonial masters. The slogan “Do or Die” propagated the spirit of sacrifice and potent resolution for Indian independence. This call to action responded deeply with the masses. The Movement fostered a strong sense of nationalism among Indians. The movement’s intensity took the British Government by surprise. Besides Mahatma Gandhi, Jawaharlal Nehru, Sardar Patel, and other leaders played crucial roles in organising the movement. The movement intensified the demand for freedom and exposed the British rule. I remember an important quote: “The power of the people is stronger than the people in power.” The movement is also called ‘August Movement’ or ‘August Kranti’.

In an exclusive interview with Dr. Jaswant Singh Puri, Shri Vinod Kohli, Veteran Journalist, National President, Indian Journalists Union (IJU) and Former Member Press Council of India told “The Quit India Movement was a mass protest launched by Mahatma Gandhi on August 8, 1942 for the independence of India. Endless efforts of Mahatma Gandhi and others like Bharat Ratna Aruna Asaf Ali and the adopted daughter of Mahatma Gandhi, Bibi Amtus Salam played a key role in the freedom struggle movement”.



VINOD KOHLI



Dr. Sandeep Kaur

In an exclusive interview with Dr. Jaswant Singh Puri, Dr Sandeep Kaur, Head, Department of History and Punjab Historical Studies, Punjabi University Patiala told “The Quit India Movement was launched by Mahatma Gandhi on August 8, 1942 that aimed

to end British rule in India. It was a mass movement organised during 1942–43. Endless efforts of Mahatma Gandhi and others like Bharat Ratna Aruna Asaf Ali and the adopted daughter of Mahatma Gandhi, Bibi Amtus Salam would always be remembered as they had played an important role in the freedom struggle of India. Indian people are indebted to all those who had sacrificed their lives for the sake of country.

Bibi Amtus Salam was a freedom fighter who believed that freedom from British rule could be achieved only through Gandhian methods. She was born in Patiala of Punjab. In 1932, despite her ill-health, she along with other women freedom fighters was active in the Indian National Movement and was jailed. On being released from jail, she took up the responsibility of working as the Personal Assistant of Mahatma Gandhi and toured riot hit areas to ensure harmony between Hindus and Muslims.

She was with Mahatma Gandhi in Noakhali in 1946

when the worst riots took place in Bengal. She ran an Urdu magazine called Hindustan; promoting national integration and communal harmony. Following the partition, Bibi established the Kasturba

Seva Mandir and other institutions in Rajpura to rehabilitate the refugees. She expired on September 29, 1985.



**Bharat Ratna
Aruna Asaf Ali**

Bibi Amtus Salam was the adopted daughter, devotee and follower of Mahatma Gandhi. Dr Ajit Singh Puri, father of the author, was her personal physician and also looked after her ailing workers in Kasturba Gandhi Sewa Mandir, Rajpura, Punjab. She was highly influenced with the diagnostic skill of Dr.

Ajit Singh Puri when a patient of poisoning was brought to life. She often visited the residence of Dr. Puri, Chief Medical Officer, Punjabi University, Patiala and narrated her experiences about Mahatma Gandhi’s role and her association in India’s struggle for independence. She was affectionate to the author as a child. Hats off to her.

..... Continued from previous page - **Furniture Market Beckoned a Simultaneous Rehabilitation**

Let's be optimistic and hope that the Government takes expeditious actions to complete the infrastructure and auctions the plots to prospective buyers within a fixed stipulated period to further beautify our CITY BEAUTIFUL.

Long Live Great Munshi Prem Chand's Pragmatic Thoughts: Apropos Munshi ji's mirror to the Society as enunciated in '*Do Behanein*' (a translated excerpt) -- "Who is honest here? Only the one who doesn't have the opportunity to be corrupt nor the intelligence or the will power to produce such a chance." The mirror pronounced by him 125 years ago, has become much more reflective today. His *Bhule Bisre* thoughts remain most apt and relevant. Wish we could replicate his great principles in true letter & spirit, as some of people who matter do not fully walk the talk today. In a lighter vein; perhaps, in some cases, 'hearts' are taken for placement in lockers for safe custody at their training institutions and released only on superannuation.

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